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*(Michael Spinka)*

## HYGEIA OR ESSAYS MORAL AND MEDICAL ON THE CAUSES AFFECTING THE PERSONAL STATE OF ONE MIDLING AND AFFLUENT CLASSES

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RareBooksClub. Paperback. Book Condition: New. This item is printed on demand. Paperback. 38 pages. OCLC Number: (OCoLC)66899961 Subject: Grants-in-aid -- Monitoring -- United States. Excerpt: . . . 51 percent in order to fund each applicant. Arkansas received a reduction of only 23 percent. The department altered its selection methodology, which resulted in one grant request for 3.6 million being replaced by one for 749,000. Using the new methodology, funding reductions for each of the 12 grantees went from 51 percent to 47 percent. Officials told us it was not normal procedure to make changes to the selection methodology so close to the time of the award decision. We found that the process used by senior departmental officials in making Americas Charter School an award to Americas Charter School Finance Corporation under the Finance Corporation Credit Enhancement for Charter School Facilities program set aside departmental policy and varied from standard departmental practice. Specifically, after receiving a list of four grantees recommended for funding, the deputy secretary asked his staff - a senior political appointee - to re-review the fifth and sixth ranked competitors, as ranked by expert reviewers. Based on this re-review, the order of the fifth and sixth ranked grantees was reversed, according to the department official conducting this review, because the application from Americas Charter was stronger and had been evaluated too harshly by its peer review panel. Program officials said that they had never before experienced a case whereby a senior political appointee selectively re-reviewed and rescored particular applicants after the peer review process had been completed. Furthermore, the appointee recommended that this excellent, ambitious application be awarded the fifth of five allowable grants, expanding the initial list recommended by the program staff. To fund five grantees, program officials reduced the awards to each of...

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